Presentation of Key Indicators to the Committee on Institutional Research and Planning

David A. Bowers, VP for Administration & Finance December 17, 2010



Key Indicators: "The Vital Signs"

Financial Plan Core Receipts
 Financial Plan Core Disbursements
 IFR Activity and Cash/Fund Balances
 Payroll Expense and FTE Count
 Utility Costs and Consumption
 Information Technology Needs



Key Indicators, continued...

Public Safety and Physical Environment
 Overall Budget Condition
 Grants, Contracts, and Indirect Costs
 Capital Projects
 Multi-year Trend Analysis
 Compliance



Financial Plan Core Receipts

- Monthly Report from Office of SUNY Controller
- Cash Receipts Analysis
- Includes Projected and Actual Receipts
- Is Cumulative
- Includes Tuition, Fees, Clinic Pledge and Other and Total



Financial Plan Core Disbursements

- Monthly Report from Office of SUNY Controller
- Cash Disbursements Analysis
- Includes Projected and Actual Disbursements
- Is Cumulative
- By Major Object, i.e., PSR, TS and OTPS



IFR Activity and Cash/Fund Balances

- Monthly Report from Office of SUNY Controller
- IFR Cash Flow Including Overhead Recovery
- Includes SUTRA Cash Flow
- Cash Balance by Fund Stabilization, SUTRA, General IFR
- IFR Account detail



Payroll Expense and FTE Count

- Report from Office of SUNY Controller
- PSR and TS Expenditures by Cost Center
- Shows Expenditures and Encumbrances
- Campus-generated Reports by Pay Period
 - Summary of Filled Positions by Fund and Function
 - Payroll Detail by Account
 - Report of Current Activity by Line



Utility Costs and Consumption

- Combined Steam and Electric Graphs
- Electric: Costs by Month, Consumption by Month, Total by Year
- Steam: Costs by Month, Consumption by Month, Total by Year
- Difficult to Control in Dynamic Environment
 - Cost versus Consumption
 - Required in All Capital Projects



Information Technology Needs

- Five-year Projections
- Input Sought IT Council, UEC Administration, Surveys
- Regular Outlays to Prevent Expense "Bulges"
- 2010-11 priorities include:
 - Remote access capability;
 - Insure high availability of existing IT resources;
 - Offer additional technology tools for teaching and learning;
 - Maintain and support current technologies;
 - Extraordinary items such as remote access, new content management system, faculty information system, and expansion of the Storage Area Network (SAN or the H: drive).

Information Technology Budget

• Related to Strategic Plan Goals:

- 1.1 To provide innovative, exciting, and attractive programs that meet the evolving needs of our students and the public;
- 1.3 To provide an environment that develops critical thinking and life-long learning;
- 1.4 To develop future leaders in Optometry
- 1.7 To become a leader in continuing optometric education;
- 1.9 To attract and retain highly qualified, full-time faculty members;
- 4.1 To increase SUNY Optometry's international presence

Public Safety and Physical Environment

- Top Priorities are Health and Safety, Building Preservation and Energy
- Emphasis on Observation and Reporting
- Regular Preventive Maintenance
- Comfort and Appearance Also Important
- Close coordination with Capital Projects



Overall Budget Condition

- Comparison of Projected Need to Allocated Financial Plan – the Campus Core Budget
- Need Based on PSR, TS, and OTPS Spending
 - Does Not Include Research, Capital or Related-Entity Funds
- Identifies/Tracks the Core Budget "Gap" to be Covered by Use of Reserves, Savings, etc.
- Budget Status by VP



Grants, Contracts, and Indirect Costs

- Research Foundation Central Office Data Base
 Sponsored Program Activity Report (SPAR)
 AR, At Risk, Suspense, IFR (Salary Offset)
- Quarterly Campus Report
 - New Awards
 - Sponsored Activity Spreadsheet and Graph
 - Sponsored Program Status Report by P.I.
 - Salary Offset Report
 - New, Submitted, and Unfunded Applications



Capital Projects

- 2013 2018 2023 Capital Plan(s)
 - Facility Master Plan Underway
- 2008 2013 Capital Plan
 - \$36.3 Million Allocated
 - Major Work Undertaken with Elevators, Fire Alarm System, Building Management System, MEP Upgrades, and Floors 1, 2, 3, and 3M
 - Smaller Space Alterations on Clinic and Research
 Floors

Multi-Year Trend Analysis

- IFR Account Balances
- Changes in Select IFR Cash Balances
- Utility Costs and Consumption
- Research Direct and Indirect Expenditures
- Sources and Uses of Funds
 - Annual Report
 - IPEDS Data



Compliance

- Federal, State, Local, SUNY, Other
- Especially in Heath Care, Information Security, and Financial Matters
- The Cost of "Unfunded Mandates"
- Key Indicators Must Adapt to Change

